



# EXERCISING LEADERSHIP TO FACILITATE ADAPTIVE CHANGE

Located at MFSI HQ  
SMCC Brunswick Campus  
19 Sewall Street  
Brunswick, ME 04011

The purpose of this 2-day course is to provide skills that individuals in positions of authority can use to exercise leadership when confronted with adaptive challenges. The goal of this course is for participants to develop an understanding of skills associated with exercising leadership to resolve adaptive problems — problems where the solution is either unknown or requires significant change, or both.

**MARCH 9-10, 2024**

\$25 Fee, lunch provided

Please mail registration forms to:  
Maine Fire Service Institute  
ATTN: Anne Heinig  
19 Sewall Street  
Brunswick, ME 04011  
or email to  
[aheinig@smccme.edu](mailto:aheinig@smccme.edu)



SOUTHERN  
MAINE  
COMMUNITY  
COLLEGE

**Register by January 15**

At least 15 registered to run / No lodging provided





SOUTHERN  
MAINE  
COMMUNITY  
COLLEGE

## Registration Form

SMCC ID# \_\_\_\_\_ TODAY'S DATE \_\_\_\_\_

LAST NAME \_\_\_\_\_ FIRST \_\_\_\_\_ MIDDLE \_\_\_\_\_

BIRTH/OTHER NAME \_\_\_\_\_ E-MAIL \_\_\_\_\_

CELL PHONE \_\_\_\_\_ HOME PHONE \_\_\_\_\_

MAILING ADDRESS \_\_\_\_\_

CITY \_\_\_\_\_ STATE \_\_\_\_\_ ZIP \_\_\_\_\_

COUNTY \_\_\_\_\_ SOCIAL SECURITY # (last 4 digits) \_\_\_\_\_

GENDER\* ☐ FEMALE ☐ MALE

BIRTHDATE\* \_\_\_\_\_

MINOR RELEASE FORM REQUIRED FOR STUDENTS UNDER 18 YEARS OF AGE

ETHNIC GROUP\* (CHOOSE ONE) ☐ HISPANIC/LATINO ☐ NOT HISPANIC/LATINO

RACE\* AMERICAN INDIAN OR ALASKA NATIVE

(CHOOSE ALL THAT APPLY) ☐ BLACK OR AFRICAN AMERICAN

☐ ASIAN

☐ WHITE

☐ NATIVE HAWAIIAN OR OTHER PACIFIC ISLANDER

\*OPTIONAL – THIS INFORMATION IS USED FOR REPORTING PURPOSES ONLY

YOUR REASON FOR ENROLLING ☐ DEGREE OR CERTIFICATE ☐ PERSONAL ENRICHMENT

☐ TRANSFER TO ANOTHER COLLEGE ☐ SKILLS FOR EMPLOYMENT ☐ OTHER

I HAVE BEEN A RESIDENT OF MAINE SINCE \_\_\_\_\_ (for non-educational purposes)  
MONTH/YEAR

ARE YOU A U.S. CITIZEN? ☐ YES ☐ NO PROOF OF MAINE/US RESIDENCY REQUIRED TO QUALIFY FOR IN-STATE TUITION

DO YOU HAVE A HIGH SCHOOL DIPLOMA OR GED? ☐ YES ☐ NO

REGISTRATION YEAR \_\_\_\_\_ TERM ☐ FALL ☐ SPRING ☐ SUMMER

COURSE CODE	COURSE NUMBER	COURSE SECTION	COURSE TITLE	CREDITS	A AUDIT R REPEAT	OFFICIAL USE
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	F0521		EXERC. LEADERSHIP TO FACILITATE ADAPTIVE CHANGE			

STUDENT SIGNATURE \_\_\_\_\_



*In Service Since 1948*

## **Program Billing Procedure**

In the past, MFSI has collected payment for programs and courses at the time of registration. However, in an effort to avoid delays in departments/individuals/agencies receiving their reimbursement funds for canceled programs, we will not be collecting payment for any program until after it has begun.

Please use this form to provide information about the intended payment method (whether it will be an individual or a fire department/other agency) so that MFSI can invoice the payer after the program's start date. We ask that you write legibly or type your responses.

**Your application will not be considered complete without this form filled out in its entirety.**

**Payment method\*: Purchase order from fire department/municipality**

**Personal check**

**Purchase order number (if applicable):**

**Payer (name/department name):**

**Candidate's name (if different from payer):**

**Course name:**

**Course location:**

**Payer's address for receipt of invoice:**

**Email address or phone number of payer (not candidate):**

This form, and all other registration materials, should be submitted to Anne Heinig at [aheinig@smccme.edu](mailto:aheinig@smccme.edu) or MFSI, ATTN: Anne Heinig, 19 Sewall Street, Brunswick, ME 04011.

If you have any billing questions, please contact Nancy Russell at [nrussell@smccme.edu](mailto:nrussell@smccme.edu).

*\*Please note: MFSI cannot accept payments made via credit card.*